Applying Human Factors to the Design of Safe Systems | Clinical Excellence Commission, The Mint, Sydney, Australia; August 6, 2015

Human Factors Engineering & Health IT Design

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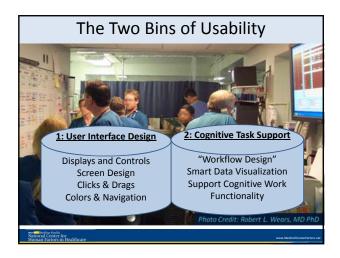
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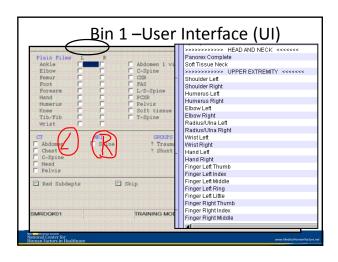
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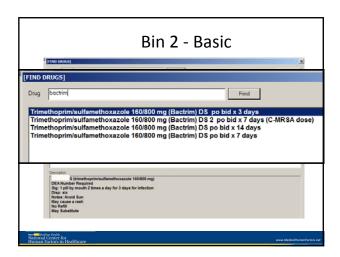


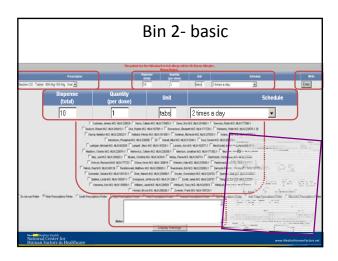
Usability: Extent to which a product can be used by specified users to achieve specified goals with effectiveness, efficiency and satisfaction in a specified context of use UCD Weelfy need for human-centred design System satisfies specified design specified user and organizational requirements | Evaluate designs | System satisfies |



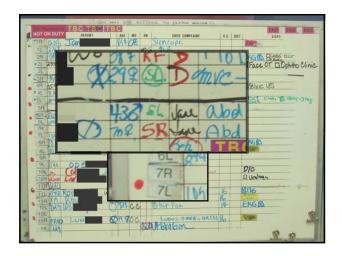








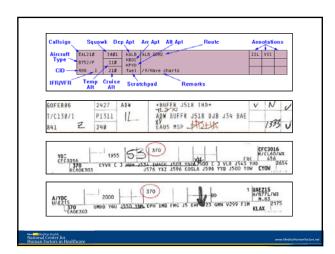






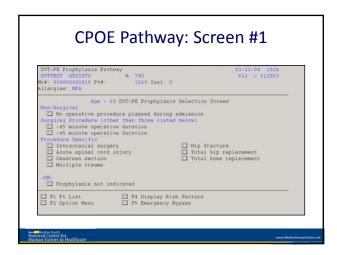


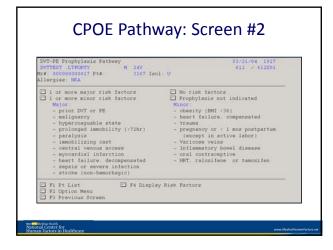




Complex Adaptive Systems WORK AS IMAGINED How managers believe work is being done (rules) GAP WORK AS PERFORMED Every-day work: How work IS being done Adapted from: Ivan Pupulidy







DVT-PE Prophylaxis Pathway DVTTEST LTFORTY M 24Y rs: 00000000017 Pts: 3167 Isol: U llergies: NKA	03/24/04 0035 612 / 612X01
DV-F-E HIGH FIDK OPERATIVE Prophylaxis Preferred Single Therapy: (Recomended) Heparin 5000 units SQ q 8 hrs/ begin preop Sequential Therapy Intermittent Fneumatic Compression Stockings beparin 5000 units SQ q 8 hrs/ begin postop Heparin 5000 units SQ q 8 hrs/ begin postop Heparin 5000 units SQ QD Dalteparin 5000 units SQ QD Dalteparin 5000 units SQ QD Distagarin 5000 units SQ QD Distagarin 5000 units SQ QD Distagarin 5000 units SQ QD	followed by
F1 Pt List F4 Display Risk Factor F2 Option Menu F3 Previous Screen	ra .

Result of CPOE Pathway

- Readily accepted by physicians
- Increase in appropriate prophylaxis rates

50% → 66% → 93%

Fairbanks RJ, Caplan S, Panzer RJ. Integrating Usability Into Development Of A Clinical Decision Support System. <u>Proceedings of HCI-International 2005</u>, Mira Digital Publishing (ISBN 0-8058-5807-5). July 2005; Las Vegas, Nevada.

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Human Factors "Bin 2" Considerations

- Ideal systems- built to support the cognitive work of the end users
 - This is complex- we should do together
- For safety- remember skills based (automation) error
 - Education & Training NOT effective
- Make it easy to do the safest & best thing

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Focus #2: ONC-sponsored work (Published in June)

Electronic health record usability: analysis of the user-centered design processes of eleven electronic health record vendors

REVORD 25 March 2015
ACCEPTED 22 April 2015

OXFORD
UNIVERSITY PARM

Raj M Ratwani^{1,2}, Rollin J Fairbanks^{1,2,3}, A Zachary Hettinger^{1,2}, Natalie C Benda^{1,3} ABSTRACT

The usability of electronic health records (EHRs) continues to be a point of dissatisfaction for providers, despite certification requirements from the Office of the National Coordinator that require EHR vendors to employ a user-centered design (UCD) process. To better understand factors that contribute to poor usability, a research team visited 11 different EHR vendors in order to analyze their UCD processes and discover the specific challenges that vendors faced as they sought to integrate UCD with their EHR development. Our analysis demonstrates a diverse range of vendors' UCD practices that fall into 3 categories: well-developed UCD, basic UCD, and misconceptions of UCD. Specific challenges to practicing

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Vendor User Centered Design (UCD)

- Objective:
 - Understand vendor UCD processes and challenges
 - UCD: any formalized process for incorporating user needs throughout design, development and implementation
- Method:
 - Onsite meetings primarily with:
 - Usability experts
 - Business Analysts
 - Product Managers

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Vendor Demographics

	Vendor Demographic Summary			
Vendor	Est. Revenue	Est. Employees	Est. Usability Team Size	
Vendor 1	\$1 billion+	6000+	15ppl	
Vendor 2	\$1 billion+	6000+	30+	
Vendor 2	\$1 billion+	6000+	NA	
Vendor 4	\$100 million+	2200	30+	
Vendor 5	\$100 million+	650	NA	
Vendor 6	\$100 million+	2000	30+	
Vendor 7	\$40 million	500	1-5	
Vendor 8	\$20 million	250	1-5	
Vendor 9	\$20 million	150	NA	
Vendor 10	\$10 million	60	NA	
Vendor 11	\$300,000	10	NA	
Range	\$300,00 - \$1 billion+	10-6000+	0-30+	

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EHR Vendor l	JCD Processes
No True UCD • Focused on customer requests • Responding to user feedback is UCD • No formalized method for incorporating and to user needs throughout design and developme	
Basic UCD Understand UCD and its importance Striving to implement UCD processes UCD is not fully integrated yet	Challenges: • Resources • Participant access • Use case development
Well Developed UCD • Rigorous UCD processes in place • Efficient testing methods • Extensive infrastructure	Challenges:
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Focus #3: Analysis of SED Reports: Do Vendors & ACBs Adhere to Policy?

- Tremendous variability in evaluation of 50 CHPL
 - As few as 3 participants (some with 20)
 - Violates usability standards & creates double standard
 - Diverse range of participant expertise
 - Some with no clinical expertise (eliminates bin 2)
 - Diverse experience levels
 - Variability in amount of training on the system
- Not at all ACBs are posting the SED results

Ratwani RM, Benda N, Hettinger AZ, Fairbanks RJ. Electronic Health Record Vendor Adherence to Usability Certification Requirements and Testing Standards. JAMA (Letter, in press)

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Focus #4: How do end users & buyers know who is good at UCD?

- No good way for people to make comparisons
- ACB analysis extremely complex for experts
- Working on <u>scorecard</u> so non-usability folks can better understand & evaluate usability
 - How many participants should you run?
 - What is a rigorous use case?
 - Who should the participants be?
 - NIST effectiveness, efficiency, satisfaction: what is a good metric??

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Focus #5: Implementation

- Implementation processes:
 - Variability in implementation processes across vendors/providers
 - Few guidelines (AHRQs SAFER guides are a start)





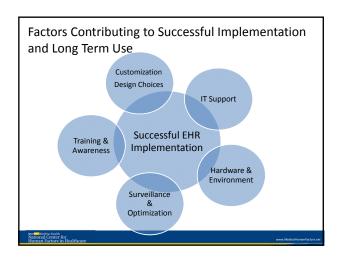
Acetaminophen (Tylenol)

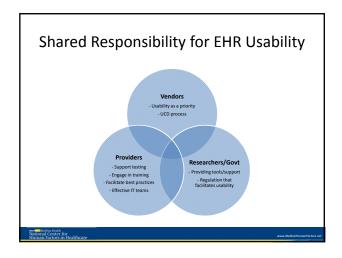


325 mg, Soln-Otal PD, One Time, STAT, ED ONLY
120 mg, Supp. PR, One Time, STAT, ED ONLY
550 mg, Supp. PR, One Time, STAT, ED ONLY
325 mg, Tab, PO, One Time, STAT, ED ONLY
550 mg, Tab, PO, One Time, STAT, ED ONLY
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1,000 mg, Tab, PO, One Time, STAT, ED ONLY
1,000 mg, Inj, IVPB. One Time, STAT, ED ONLY
1,000 mg, Inj, IVPB. One Time, STAT, ED ONLY
1,000 mg, Inj, IVPB. One Time, Indication: Other pain/lever/headache
550 mg, Soln-Otal, PO, q8h PRN, pain/lever/headache, Indication: Other pain/lever/headache
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550 mg, Tab, PO, q6h PRN, pain/lever/headache, Indication: Other pain/lever/headache
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550 mg, Tab, PO, q6h PRN, pain/lever/headache, Indication: Other pain/lever/headache

User Centered at every level Example: How are orders searched for in the system? - Urine Sodium - Urine NA - NA Urine - NA Level Urine

Alarm Fatigue- Not well controlled 0 12,689 14,429 88% Drug-Dose 606 Drug-Allergy 1,742 4,497 39% 2,435 40 0 2,093 86% Drug-Disease Duplicate Drug 32,939 37,259 22,100 25,439 1.017 0 87% **Duplicate Ther. Class** Drug-Drug 14,063 15,250 92% 0 0 25 29 86% Pediatric Matt Scanlon MD, Professor of Pediatrics, Medical College of Wisconsin, USA

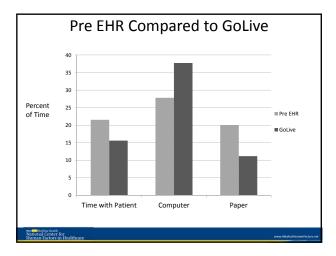


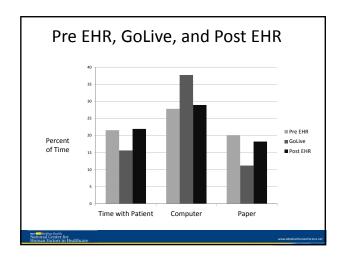


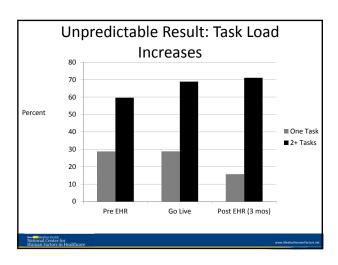
Impact of EHR Implementation on Practice

- Observational study of EM physicians:
 - Pre EHR: few weeks prior to introduction of EHR
 - GoLive: Week of the new system in place
 - Post EHR: 3 months after golive date
- Tracked physician tasks on a minute by minute basis
 - Computer, patient, paper etc
- 2 hour samples from 14 different EM physicians in each phase

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Customization			
Adhere to design principles			
Principle	Description		
Consistency	Internal and external consistency in the methods by which you interact with the system		
Cognitive Load	Cognitive/memory load requirements should be reduced.		
Feedback	Explicit and specific feedback should be provided to the user.		
Visibility	The user should know the state of the system (e.g. goal state)		
Information Presentation	Information should be effectively presented to facilitate cognitive performance (reduce clutter, meaningful use of color)		
Efficient Interaction	The system should be easy to interact with		
	HIMSS, 2009; AMIA, 2012; Zhang & Waiji		
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Customization

- Ask the vendor and other providers for guidance
- Push vendors to share their experience from other implementations
- System updates don't always play well with customization

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Focus #6: Safety Monitoring and Analysis

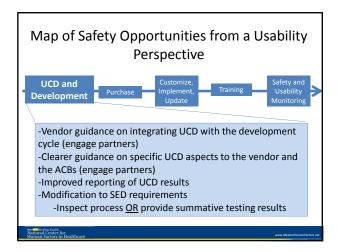
 Machine learning (NLP) to analyze HIT related safety events (>70,000)

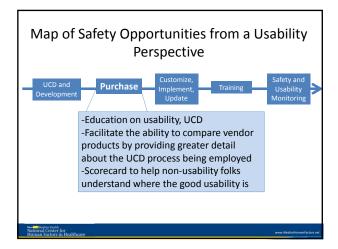
"A prescription was written under the wrong ED patient's name... patient unable to read the medication label to me over the phone... continual problem in the ED because the [EHR] whiteboard screen resets itself to the patient at the top of the list even when a doctor is trying to print discharge papers or a prescription on a different patient."

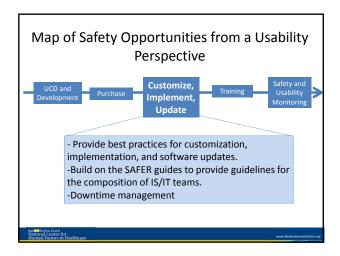
- Analyze these events in the context of UCD practices to provide insights on how to improve UCD
- · Early data showing many downtime events
 - Focus #7

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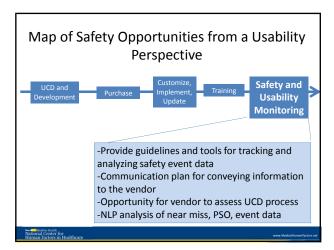
Our Proposed Roadmap of Safety Opportunities from a Usability Perspective Customize, Implement, Update Training Usability Monitoring











Our approach to Health IT

- Immersed in the clinical environment with robust access
- Embrace a multi-disciplinary approach
- TRUE systems approach: Embedded with health system, know vendors, understand policy, know usability, we are developers, users, implementers, testers
- Simulation and Technology
 - Eye trackers, Google Glass, Sensor Tech, RFID

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